

WASATCH FRONT WASTE AND RECYCLING DISTRICT (WFWRD)

BOARD OF TRUSTEES & WFWRD LEADERSHIP TEAM RETREAT AGENDA

To be held Monday, April 27, 2026, at 8:00am in the Multipurpose Room at Millcreek City Hall located at 1330 E Chambers Avenue. This meeting will also be held electronically via Webex. Public login is:

<https://slco.webex.com/slco/j.php?MTID=m574487f1195ee605cd15b2f1c026c62d>

Reasonable accommodations (including auxiliary communicative aids and services) for individuals with disabilities may be provided upon receipt of a request within five working days' notice. For assistance, please call V/385-468- 6332; TTY 711. Members of the Board may participate electronically.

Call to Order [8:00am]: Emily Gray, Board Chair
Roll Call: Catarina Garcia, Board Clerk

1. Meeting Open for Public Comments

Members of the public wishing to provide written comments to the Board of Trustees may do so by submitting their comment to the Board Clerk at cgarcia@wfwrdutah.gov before Sunday, April 26th at 9:00 p.m. All comments must include the name and address of the individual making the comment. These comments will be read at the meeting as if the individual were present. Public comments can also be made in person or via Webex during this time (comments are limited to 3 minutes).

2. Board of Trustees Business

- 2.1 Welcome New Board Member: Terry George, Magna City
 - Terry George Oath of Office: Catarina Garcia, Board Clerk
- 2.2 Adoption of Resolution 4446, a Resolution Expressing Appreciation to Former Board Member Mick Sudbury for their Years of Service as a WFWRD Board of Trustee Member (**Adoption Requested**)

3. Board of Trustees and WFWRD Leadership Team Retreat

- 3.1 Welcome – Purpose and Goals of Retreat: Emily Gray, Board Chair, Keith Zuspan, Board Vice-Chair, Matt Holton, Board Member, and Evan Tyrrell, General Manager (**Information**)
- 3.2 Ice Breaker Activity: Renee Plant, Administrative Manager, and Hazel Dunsmore, Human Resources Manager
- 3.3 Utah Association of Special Districts (UASD) Presentation: LeGrand Bitter, UASD Executive Director, and Heather Anderson, UASD Director of Legislative Affairs (**Information/Discussion**)
- 3.4 WFWRD Organizational Background: Administrative, Financial, and Operational Programs and Services (**Information Handout/Discussion**)
 - Mission and Vision Statements
 - Organizational History
 - Organizational Structure
 - Service Areas and Households Served
 - Programs and Services
 - Financial Foundation: Revenue Sources, Asset and Liabilities, Expense Categories

- 3.5 Brainstorming Discussion: Emily Gray, Board Chair, and Board of Trustee Members (**Discussion**)
- What does WFWRD do well and where can we improve
 - Public Perception (the good, the bad, and...the ugly?)
 - Telling WFWRD's Story
- 3.6 2026 Plans and Initiatives (**Information Handouts/Breakout Sessions/Discussion**)
- **BREAKOUT GROUP #1:** Evan Tyrrell, General Manager, and Helen Kurtz, Finance Director
 - Ongoing Cost Savings and Rate Retention Initiatives
 - Line-of-Service Financial Assessment by Geographic Service Area
 - **BREAKOUT GROUP #2:** Renee Plant, Administrative Manager
 - Customer Relations, Satisfaction, and Partnership Building
 - Education, Outreach, and Information Dissemination across Service Areas
 - **BREAKOUT GROUP #3:** David Ika, Operations Manager, and Hazel Dunsmore, HR Manager
 - Service Models and Geographic Service Areas: Needs, Wants, Challenges, and Opportunities
 - Uniformity in a Diverse Service Landscape
- 3.7 WFWRD Serviceability – Limitations, Evolving Landscapes, and Adaptation and Expansion Opportunities: Evan Tyrrell, General Manager (**Information/Discussion/Direction Requested**)
- 3.8 BREAK
- 3.9 Bulky Waste Program Design and Service Maximization: Evan Tyrrell, General Manager, David Ika, Operations Manager, and Renee Plant, Administrative Manager (**Information/Discussion**)
- Regional Bulky Waste Program Comparison
 - 2026 Plans and Initiatives: Supplemental Bulky Waste Services
 - Limited Supplemental Central Residential Bulky Waste Drop-off Events
 - Filling the Gaps: New Residential Specialty Curbside Collection Services
 - 2027 Considerations and Next Steps
 - Curbside Bulky Waste Program Analysis
 - Landfill Voucher Program Needs Analysis
- 3.10 Programmatic Adaptation Considerations and Opportunities: Evan Tyrrell, General Manager, David Ika, Operations Manager, and Renee Plant, Administrative Manager (**Information/Discussion**)
- Weekly versus Biweekly Curbside Recycle Collection
 - Curbside Green Waste Collection and Reclamation
- 3.11 Looking Forward – 2027 and Beyond (**Information Handouts/Breakout Sessions/Discussion**)
- **BREAKOUT GROUP #1:** Evan Tyrrell, General Manager, and Renee Plant, Administrative Manager
 - Partnerships, Policies, and Pursuits
 - Service Growth and Expansion
 - District Land, Buildings, and Offices
 - Post-Collection Facilities
 - **BREAKOUT GROUP #2:** David Ika, Operations Manager, and Helen Kurtz, Finance Director
 - Fleet Repair and Maintenance Considerations
 - Telematics and Fleet/Logistics Technologies
 - Information Technology Services and Artificial Intelligence

- **BREAKOUT GROUP #3:** Hazel Dunsmore, HR Manager
 - Safety Culture and Emergency Response Contingency Planning
 - Bulky Waste Management and Fire Mitigation Partnerships and Grant Initiatives
 - Trailer and Hooklift Container Program Considerations

3.12 Recap and Closing Statements: Emily Gray, Board Chair, Keith Zuspan, Board Vice-Chair, and WFWRD Board of Trustees (*Discussion/Direction*)

4. Items for Subsequent Board Meetings

- Monday, May 18, 2026 Regular Meeting
 - General Manager Report
 - 1st Quarter 2026 Financial Report
 - Boundary Adjustment for the Northern Salt Lake County Service Area Annexed by Salt Lake City
 - District CDL Driver Drug and Alcohol Testing Policy
 - Overview of University of Utah Recycling Survey
 - Waste Diversion and Recycling Contamination Presentation
 - Authorization to Withdraw Properties from the 2026 May Tax Sale
 - National Waste and Recycling Worker's Day, Thursday, June 18th

5. Adjournment

